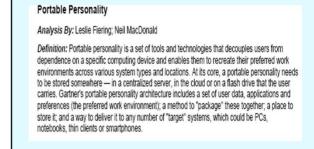


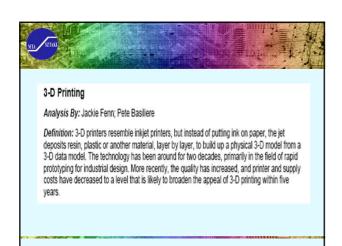


Business Impact: Within the next five years, applications for mobile robots will include cleaning, delivery, security patrols, greeting visitors and a range of other applications enabled by mobile videoconferencing. Longer term, they will deliver a broader spectrum of home help and healthcare capabilities, and as costs fall they may play a growing role in automating low-wage tasks in activities such as food preparation.

Web Platforms Analysis By: David Mitchell Smith Definition: Web platforms use Web technologies to provide programmatic access to functionality on the Web, including capabilities enabled by not only technology but by community and business aspects as well. This includes, but is not limited to, storage and computing ower. They have ecosystems similar to traditional platforms. Web platforms are emerging as a result of market and technology changes collectively known as "Web 2.0." These platforms will serve as broad,

general-purpose platforms, but, more specifically, they will support business flexibility and speed









Collective intelligence can also arise from aggregating implicit or indirect contributions from many individuals, as in Google's use of hyperlinking to determine Web site quality or Amazon's use of buving patterns to drive customer recommendations.

Mashup Mashup

Definition: A "mashup" is a lightweight, tactical presentation layer integration of multisourced applications or content into a single, browser-compatible offering. It is a lightweight variant of the older notion of a composite application ("composite app"), and the heavier service-oriented architecture orchestration approach to composite apps. In the usual use of the term, composite apps are built on enterprise platforms, internal-facing and not necessarily Web-based.

Position and Adoption Speed Justification: Mashups are driven by the Web culture — that is, social networking sites tailored to communities of interest. There are thousands of mashups on the Web, often built by nonprofessional programmers. For example, housingmaps.com combines data from Google Maps with apartment rental information from craigslist to create a new application that shows the location of available apartments in a given city — all accomplished without the direct participation of Google or craigslist staffs.



Virtual Environments/Virtual Worlds

Analysis By: Waldir Arevolo; Steve Prentice

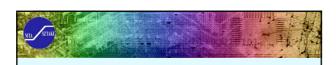
Definition: Virtual environments are online platforms in which participants are immersed in a three-dimensional representation of a virtual space. They can enable people to create personalities or "avatars" online that can interact with other avatars in the virtual world. These environments enable interactions that can be used by consumers, and ones that can be used intermally and externally by organizations for many purposes, such as collaboration and training. Virtual environments can enable commerce and exchange of goods, knowledge and services — both virtual and physical — by the avatar and its owners.



Mesh Networks: Sensor

Analysis By: Nick Jones

Definition: Sensor networks are ad hoc networks formed by dynamic meshes of peer nodes, each of which includes simple networking, computing and sensing capabilities. Some implementations offer low-power operation and multiyear battery life.



Web 2.0 Workplace Technologies

Analysis By: Gene Phifer; James Lundy; Mark Gilbert

Definition: Web 2.0 delivers a plethora of consumer-based communications and collaboration technologies. Among them are word processing, spreadsheets, presentations, blogs, wikis, folksonomies (user-defined content tagging) and social networks. Many of these are popular on the Internet, especially among certain classes of users. For example, social networks are running rampant among teenagers and people in their twenties.



Web 2.0

Analysis By: David Mitchell Smith

Definition: We identify three anchor points that describe Web 2.0:

- Technology and architecture consisting of Web platforms and Web-oriented architecture (WOA)
- Community describing the "architecture of participation," dynamics of social networks, and other personal content publish/share models, including wikis and other collaborative content models
- Business model consisting of Web-services-enabled business models, mashup/remix applications, long-tail economics, advertising and other monetization models



RFID (Item)

Analysis By: John Davison

Definition: This refers to radio frequency identification (RFID) solutions that are specifically targeted at tracking inventory at the item level.

RFID (Case/Pallet)

Analysis By: John Davison

Definition: This technology consists of radio frequency identification (RFID) solutions that are specifically targeted at tracking inventory at the case and pallet level.



Wikis

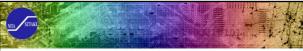
Analysis By: Nikos Drakos; Whit Andrews

Definition: A wiki is a simple collaborative system for creating and maintaining hyperlinked collections of Web pages. A wiki usually enables users to add or change pages "in context" without having to worry about where and how the content is physically stored. Wikis also offer built-in search, visual comparisons between versions and full audit trails.

Semantic Web

Analysis By: David Cearley; Rita E. Knox

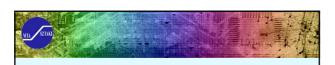
Definition: The Semantic Web is a grand vision for the future of the Web, as well as a collection of individual technologies to implement this vision. The Semantic Web was first described in detail by Tim Bermers-Lee in 2000. It envisions a shift from the current "Web of documents" to a future "Web of data," where information is richly described in data structures. It uses an array of technology standards, formats and languages (for example, XML, Resource Description Framework (RDF) and Web Ontology Language (OWL)) to enable this idealized future. It is focused on creating comprehensive vocabularies and ontologies to describe not only data elements and their relationships to one another, but also higher-level concepts that can only be inferred from these relationships. The Semantic Web deals with the content continuum from unstructured to structured data, and it emphasizes the creation of RDF and XML databases to store the semantic information. A primary goal of the Semantic Web to make it easier for machines to understand and process information through the use of these semantic elements. No single vendor provides the "Semantic Web," but various vendors provide tools (such as RDF stores and ontology management) to build elements of the Semantic Web or incorporate Semantic Web technologies within a broader solution (such as programming environments and metadata management).



SOA

Analysis By: Roy Schulte; Yefim Natis

Definition: Service-oriented architecture (SOA) is a style of application architecture. An application is an SOA application if it is modular, the modules are distributable; software developers have written or generated interface metadata that specifies an explicit contract so that another developer can find and use the service; the interface is separate from the implementation (code and data) of the service provider; and the services are shareable — that is, designed and deployed in a manner that enables them to be invoked successively by disparate consumers. Unlike some other types of distributed computing, services in SOA can be shared across applications running on disparate platforms and are inherently easier to integrate with software from other development teams.



Location-Aware Technology

Analysis By: Monica Basso

Definition: Location-aware technology is the use of GPS, assisted GPS (A-GPS), Enhanced Observed Time Difference (EOTD), enhanced GPS (E-GPS) and other technologies in the wireless networks (WAN and LAN) and handsets to locate a mobile user.

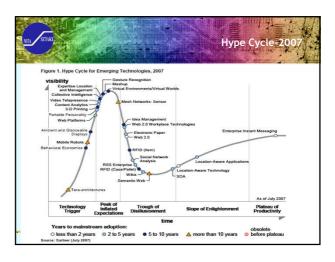


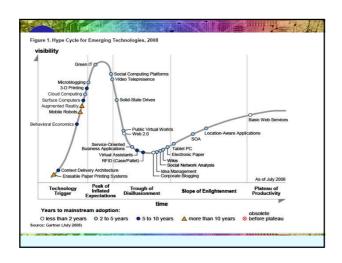
Location-Aware Applications

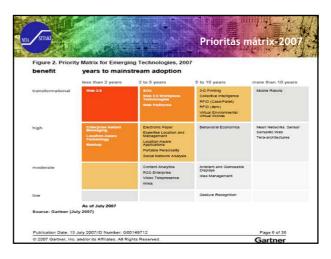
Analysis By: Monica Basso

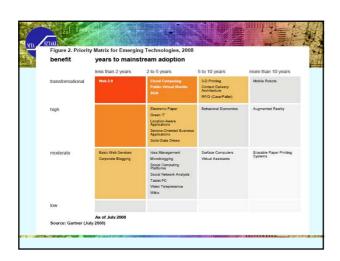
Definition: Location-aware applications are mobile enterprise applications that exploit the geographical position of a mobile worker or an asset, mainly through satellite positioning technologies, such as GPS, or through location technologies in the cellular network and mobile devices — for example, fleet management applications with mapping, navigation and routing functionalities; government inspections; and integration with geographic information system applications.











The following technologies and trends are at or around the peak of hype during 2008:

• Green IT. Along with broader societal pressure for environmentally sustainable solutions, IT has the opportunity — and in many cases, a requirement — to improve the 'greenness' of the own activities, as well as to contribute to broader company and industry environmental initiatives.

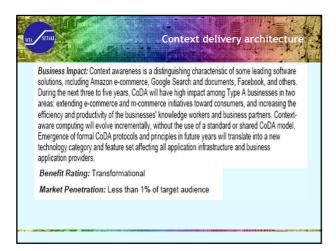
• Cloud computing, As enterprises seek to consume their IT services in the most cost-effective way, interest is growing in drawing a broad range of services (for example, computational power, storage and business applications) from the 'cloud, 'cather than the services of the serv



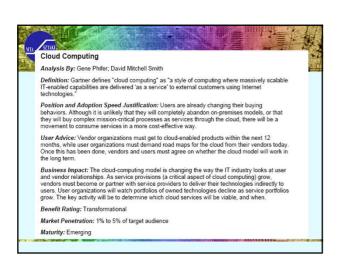
CODA-Context Delivery architecture

Definition: "Context" describes the environment or setting in which something occurs. From a business perspective, context can be an employee making a decision with the help of colleagues who happen to be online at that moment, or a consumer who, based on proximity and previous

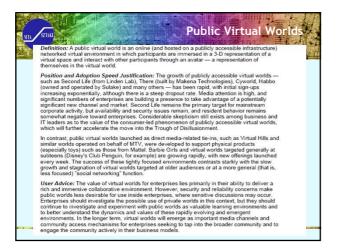
history, decides to frequent a particular merchant or restaurant. In these cases, context is used from a subjective perspective — most end users grasp the concept of the added value of making informed, context-aware decisions. From a software perspective, context is information that is relevant to the functioning of the process, but is not essential to it, and, in the absence of it, the software still is operational. In some scenarios, context-aware systems monitor context for notable changes and patterns, and may be the only function of software — the anticipation of needs. Context-aware computing is implemented in silos that anticipate where a particular person, group or business process profits from being situationally aware. To replicate, scale and integrate such systems, certain repeatable patterns emerge that will require a new enterprise solution architecture known as context delivery architecture (CoDA).





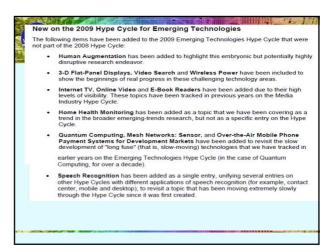


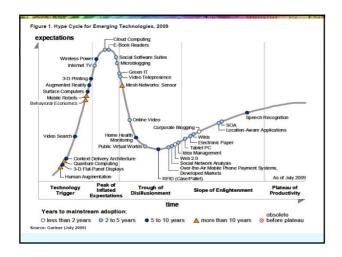












benefit	years to mainstream adoption			
	less than 2 years	2 to 5 years	5 to 10 years	more than 10 years
transformational	Web 2.0	Good Comparing Internet TV Public Virtual Worlds SOA	3-D Printing Context Delivery Architecture RFID (Case/Pallet)	Human Augmentation Mobile Robots Quantum Computing
high		E-Book Readers Electronic Paper Green IT Location Aware Applications Critine Video Social Network Analysis Social Software Suites	Augmented Reality Home Health Monitoring Wireless Power	Behavioral Economics Mesh Networks: Sensor
moderate	Corporate Blogging	Idea Management Microblogging Over-the-Air Mobile Phone Payment Dystems, Developed Markets Tablet PC Video Telepresence Wikis	3-D Flat-Panel Displays Speech Recognition Surface Computers Video Search	
low				

On the Rise

Several slow-moving technologies are continuing their climb from the Technology Trigger to the Peak of Inflated Expectations:

- 3-D Printers, which create a physical model from a digital design, have transformational
 potential in the manufacturing, replacement parts and design industries.
- Augmented Reality, where digital information is overlaid on the user's view of the real
 world, is moving from a niche industrial technology to an interface of broad applicability
 through location sensing and camera-based image recognition in mobile phones.
- Surface Computing has moved firmly from a research curiosity to deployed technology, with applications in retail, hospitality and other customer-facing environments that warrant the high price and custom development.
- Mobile Robots are starting to provide practical value in home and enterprise markets for mobile videoconferencing, security, warehousing, and carrying and delivering items.
- Behavioral Economics, the science of how people are influenced in their decision
 making, has enjoyed a higher level of visibility due to its well-publicized use in Obama's
 presidential campaign, but it remains a severely underutilized body of knowledge with
 high potential for driving good investment decisions.



At the Peak

The following technologies and trends are at the Peak of Inflated Expectations during 2009

- Cloud Computing. As enterprises seek to consume their IT services in the most costeffective way, interest is growing in drawing a broad range of services (for example,
 computational power, storage and business applications) from the "cloud," rather than
 from on-premises equipment. The levels of hype around cloud computing in the IT
 industry are deafening, with every vendor expounding its cloud strategy and variations,
 such as private cloud computing and hybrid approaches, compounding the hype.
- E-Book Readers. Sony's e-book reader and Amazon's Kindle have attracted a great deal of attention during 2009, which has led us to reassess our position of e-book readers from post-peak 35% (see "Hype Cycle for Consumer Technologies, 2008") back to the peak. However, the devices still suffer from proprietary file formats and digital rights management technologies, which along with price, are limiting their adoption and will drive them back toward the Trough of Disillusionment.
- Wireless Power. Wireless charging schemes are being designed for use in desktop surfaces and similar environments that will charge a mobile device when it is placed onto the surface. The core technologies have been around for many years (such as for recharging electric toothbrushes) but are being delivered in more flexible, efficient and addressable forms.
- Internet TV. The latest manifestation of the long-promised transformation of TV viewing
 through the power of the Internet is represented by sites such as Hulu, which deliver a
 TV-like experience (full-screen, long-form, professional content) using the Internet in
 place of conventional broadcast channels. The delivery of free, legal content supported
 by seemingly tolerable levels of commercial interruption is gaining traction as an
 alternative route for TV programming.